

WEST NORTHAMPTONSHIRE HEALTH AND WELLBEING BOARD

23rd March 2023

Report Title	Place Development Progress Report
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Other Director/SMR	Sally Burns, director of Public Health, West Northants Council	14 th March 2023

List of Appendices

None

1. Purpose of Report

- 1.1. To provide Members with a progress report on the roll out of the West Northants Place Operating Model and the development of Health and Wellbeing Forums and Local Area Partnerships (LAPs).
- 1.2. To provide assurance to Members that activities are underway following the publication of the Integrated Care Northamptonshire (ICN) Live Your Best Life (LYBL) Strategy in January 2023.

2. Executive Summary

- 2.1 The report includes an update on the West Northants Place development. The Place Operating model is being delivered through two Health and Wellbeing Forums and nine Local Area Partnerships. The West Executive Place Delivery Board provides operational oversight to ensure partners work together to provide support to LAPs, reduce organisational barriers and enable integrated working.
- 2.2 The report provides details on the delivery approach through the two Pioneer LAP sites and the learning transferred to the roll out of the remaining seven LAPs.

3. Recommendations

- 3.1 Members are requested to note the progress of the West Northants Place development, the roll out of all nine LAPs and proposed next steps.

4. Report Background

4.1 On 15th November 2022 members supported the proposal to recommend the Integrated Care Northamptonshire (ICN) Live Your Best Life Strategy to the Integrated Care Partnership. The ICN Strategy sets out the long-term vision, ambitions, outcomes framework and the ICN Operating Model and how they all interconnect to support successful integrated working. The ICN Strategy is underpinned by the Strategic Outcomes Framework which identifies systemwide outcomes and priorities.

The ICN Place Operating Model for West Northants is the delivery model for how partners can contribute to the achievement of the 10 LYBL ambitions. The Place Operating Model includes the development of nine LAPs supported by two Health and Wellbeing Forums. To optimise successful delivery, all levels of Place should align to the metrics associated with the 10 LYBL ambitions.

4.2 Introduction

The Place model is reliant on all system partners working together to identify local priorities, improve outcomes and reduce inequalities for residents and their communities. The West Northants Health and Wellbeing Board (HWB Board) is the main oversight committee for the development and roll out of the Place model.

The West Executive Place Delivery Board is a partnership and is responsible for the operational oversight of LAP implementation and delivery. The membership mirrors that of the HWB Board and includes leadership from organisations across West Northants and includes colleagues from VCSE, Healthwatch, GP, Northampton General Hospital, Northamptonshire Healthcare Foundation Trust, Northamptonshire Police, East Midlands Ambulance Trust, Northamptonshire Fire and Rescue, Town and Parish Councils, Integrated Care Board (ICB), Northamptonshire Childrens Trust, West Northants Council (WNC) Officers, Mental Health, Learning Disabilities and Autism Collaborative, Police and Crime Commissioner, Public Health and Communications. The monthly meeting focuses on partnership working and where appropriate, provides direct operational support to LAPs to reduce organisational barriers and enable integrated working.

The West Northants Place Operating Model includes the development of two local Health and Wellbeing Forums: one for Northampton and one for Daventry and South Northants and nine LAPs (five across Northampton and four across Daventry and South Northants). The West Northants approach has been to test out the model through the introduction of two Pioneer LAP sites; one in Northampton (N4) and one in Daventry and South Northants (DSN4). The first two LAPs have been active since October 2022 and the remaining seven LAPs have now had their inaugural meeting and will start to identify their local priorities during April and May. It is planned that all nine LAPs will be fully live by the end of June 2023

4.3 Health and Wellbeing Forums

The two Health and Wellbeing Forums have a shared responsibility to;

- Support the development of LAPs
- Identify “at scale” priorities based on LAP profiles and priorities

and

- Agree a local, multi-partner action plan for their locality.

The membership of both Forums mirrors that of the HWB Board and includes colleagues from; VCSE, GP Locality Chair, Northamptonshire General Hospital, Northampton Healthcare Foundation Trust, Northamptonshire Police, Northamptonshire Fire and Rescue, Elected Member, WNC Officers, Environmental Health, Public Health and Social Prescribers.

The Chairs of the Forums are represented on the HWB Board.

The Forums meet bi-monthly on the alternate month to the HWB Board to allow for reporting and feedback timescales.

4.4 Local Area Partnerships

The areas covered by each of the nine LAPs in West Northants are detailed below:

LAPs	Wards
DSN1	Brixworth, Braunston & Crick, Long Buckby and Moulton
DSN2	Daventry West, Daventry East and Woodford & Weedon
DSN3	Silverstone, Middle Cheney and Brackley
DSN4	Deanshanger, Towcester & Roade, Bugbrooke and Hackleton & Grange Park
N1	Riverside Park, Billing & Rectory Farm and Talavera
N2	Nene Valley, Delapre & Rushmere and East Hunsbury and Shelfleys
N3	Duston West & St Crispin, Duston East and Sixfields
N4	Castle, Abington & Phippsville, St George and Dallington Spencer
N5	Headlands, Kingsthorpe South, Boothville & Parklands and Kingsthorpe North

4.4.1 The initial functions of the LAP are:

- They represent local areas and give a voice to residents, translating strategy into local action.
- They empower residents to co-produce new services and solutions for their local area.
- They contribute to system-wide priorities by utilising strong evidence-based information and deep local insight from frontline services and communities.
- They empower local leaders to take accountability for local action.

4.4.2 The objectives of the LAPs are as follows:

- To promote partnership working at a community level to reduce inequalities and improve public health and wellbeing outcomes for local residents.
- Health services, care services and wider determinates of health services integrated at a local level to reduce duplication and drive efficiencies.
- Based on community areas collaborating across organisational barriers to engage and coproduce services with local people.
- Use intelligence led data and insight information for priority setting and development of Delivery Plans.

LAPs do not have delegated authority, delegated decision making or access to a budget however, they do have the potential to attract funding e.g. ICB 2022/23 Health Inequalities Allocation for CORE20plus5 populations

4.4.3 Membership of the LAPs

Each LAP has a core membership that brings together leaders who work closely with their communities and understand the local landscape. This includes Elected Members, GPs, VCSE, Police, Public Health and WNC Executive Director. Once the two or three priorities are identified by the LAP then invitations are extended to other agencies/organisations that are associated with delivering on those particular priorities. For example, where children and young people are identified as a priority the Northamptonshire Childrens Trust are invited and represented in the LAP. This is to help strengthen the focus on the priority.

4.4.4 Development of the LAPs to date

The following activities have been agreed and continue to be discussed through the West Executive Place Delivery Board:

- 2 Pioneer sites identified to accelerate and test out how the LAP model might practically work.
- GP Practices mapped to LAPs.
- Adult Social Care deployed on a LAP footprint.
- WNC services adopting LAP approach where sensible.
- VCSE engaged and supporting LAPs on a thematic basis.
- Police “beats” arranging themselves into LAPs.
- Each LAP has an individual Local Area Profile produced through the Insights Tool data to help inform priority setting.
- Asset mapping of each LAP.
- Plan to introduce Asset Based Community Development approach to engagement and coproduction.
- Links to WNC Anti-poverty Strategy Action Plan e.g. Warm Welcoming Spaces.
- WNC Customer Services and a GP Practice working in collaboration to pilot a one stop shop delivered from the Surgery premises.

4.4.5 Learning from the Pioneer LAPs

Two LAPs were identified as Pioneer sites:

- N4:** Covering the wards of Castle, Abington & Phippsville, St George and Dallington Spencer
DSN4: Covering the wards of Deanshanger, Towcester & Roade, Bugbrooke and Hackleton & Grange Park

The LAPs started meeting in October 2022 and have been working on the identification of the main two to three priorities that will make a positive difference to their local communities and reduce inequalities.

4.4.6 Feedback from N4

- In 2022/23 Northamptonshire ICB received their Health Inequalities Additional Allocation (HIAA) within their core allocation to address health inequalities. The HIAA guidance requests

ICBs to align their work with a range of National priorities including CORE20plus5 (Adults) groups. One of the CORE20plus5 clinical priority areas is Chronic Respiratory Disease: *A clear focus on Chronic Obstructive Pulmonary Disease (COPD)*. The N4 Local Area Profile data identified that the number of emergency admissions to hospital for people with COPD is twice the national average: N4 Ratio 230 vs England Ratio 110. A comprehensive plan has been produced to align £800,000 from the HIAA to the COPD priorities identified in the N4 LAP. The LAP approach provides the opportunity to see the consequent impact of targeted activities. This priority will contribute to the LYBL ambitions;

- Access to health and social care when they need it
- Opportunity to be fit, well and independent
- **Benefits to the system:**
 - Less people in crisis who require a hospital emergency admission therefore freeing up beds and clinical time to focus on those who need elective care and reducing their waiting time for planned operations
 - Less people requiring GP appointments therefore reducing demand
 - Less people in A&E therefore improves access to ambulances for those requiring immediate care.
- The Local Area Profile also identified high rates of crime in the N4 area. Police data shows that 50% of the crime committed in Northampton is committed by people who live in N4. Education data was then overlaid with the profile and police data and it shows that the number of pupils excluded and/or suspended from schools in N4 were the highest in West Northants. In one year, on average, pupils are losing 12.5 years of education. Data and intelligence is not normally or readily shared across agencies in this way and has made a significant impact on priority setting. As a result a call to action was agreed and a Multi-Agency Team meeting has been set up including partners from Police, Education, Schools, GP Practice, VCSE and Elected Member to focus on the problem and identify possible solutions. This priority will contribute to the LYBL ambitions;
 - Best Start in Life
 - Access to the best available education and learning
- **Benefits to the wider system**
 - Less spend on alternative provision for children
 - Reduction in anti-social behaviour
 - Earlier identification of needs leading to prevention of further escalation

4.4.7 Feedback from DSN4

- It has been agreed that The Forum in Towcester will become a local Family Hub offering a wide range of services for parents, carers and children. The details are being finalised and will be shared in due course. This priority will contribute to the LYBL ambition;
 - Best Start in Life
- DSN4 Local Area Profile identifies a high level of rurality and associated issues. Digital exclusion and social isolation have been identified as priorities and work is underway with VCSE colleagues to understand the issues through local engagement. There are 20 Warm Welcoming Spaces in DSN4, this is 20% of the total number across West Northants demonstrating the community support already in place and to be optimised as community hubs for local people. This priority will contribute to the LYBL ambition;
 - Connected to their families and friends

- Cross border issues and population flows towards Milton Keynes is challenging and further evidence needs to be collected to identify specific priorities for focus.

4.4.8 Roll out of the LAPs and next steps

The remaining seven LAPs have had their inaugural meeting during February and March 2023. The LAPs were well attended by partners and each reviewed their Local Area Profiles and discussed local insights. They will agree two or three local priorities during April and May 2023. At the time of writing this report the following challenges have been identified:

- Young families (debt, isolation, access to services)
- Feeling unsafe where you live
- Crime: gangs, knife crime, drugs, ASB, cross border crime, misuse of social media
- Connectivity with community
- Cardio vascular disease
- Rurality / social isolation
- Digital exclusion
- Cross border issues
- Young people's mental health

Once all LAP priorities are identified they will be reported to the local Health and Wellbeing Forum and summarised for the HWB Board.

Each LAP will have a set of core products including: project management support, communications plan, website, naming convention, engagement plan, metrics and access to BI support.

5. Issues and Choices

- 5.1 The Integrated Care System and its requirements are requirements under the legislation laid out in the Health and Social Care Act 2022 and therefore health and social care bodies are required to have in place the specified governance arrangements from 1st July 2022. The structure of the West Place Operating Model has been developed in consultation with a wide variety of stakeholders and officers have taken these views into consideration as part of the final proposal.

6. Implications (including financial implications)

6.1 Resources and Financial

There are no direct financial implications as a result of this report but looking ahead clearly the strategic approach will help the system to continue to prioritise future investment approaches. The Health & Care Act 2022 provides the potential for the Local Authority to receive delegated authority of health functions and resources from the ICB and this could be a vehicle to align resources to LAPs.

6.2 Legal

There are no legal implications arising from the proposals.

6.3 Risk

There are no significant risks arising from the update included in this report.

6.4 Consultation

6.4.1 There is no requirement for formal consultation.

6.5 Consideration by Overview and Scrutiny

6.5.1 At the meeting of the Corporate Overview and Scrutiny Committee on 6th March 2023 members were interested in LAP development and roll out. The members were generally supportive of the approach and the plans for further development and interested in the future maturity of the LAPs.

6.6 Climate Impact

6.6.1 There is no climate/environmental impact.

6.7 Community Impact

6.7.1 As set out in the legislation the implementation of ICS and particularly the ICN Strategy and the West Northants Place Operating model is to positively impact on the health and wellbeing of local communities.

6.7.2 Localities and LAPs are the focus of how local communities can design activities and services to improve outcomes, reduce health inequalities and contribute to the 10 LYBL ambitions. They adopt an intelligence and data led approach to identifying areas experiencing high levels of inequality that would benefit from redesign and integration of service provision. They also review evidence on local health needs, social and economic determinants of health and collectively determine two to three priorities that need addressing.

7. Background Papers

7.1 DHSC Policy paper February 2021: Integration and innovation: working together to improve health and social care for all

7.2 DHSC Police paper updated 10 March 2022: Health and Care Bill: Integrated Care Boards and local health and care systems

7.3 DHSC Policy paper June 2022: Guidance on the preparation of integrated care strategies: Guidance for integrated care partnerships on integrated care strategies

7.4 West Northants Health and Wellbeing Board paper 15 November 2022: Draft Integrated Care Northamptonshire Live Your Best Life Strategy

7.5 December 2022: Integrated Care Northamptonshire Live Your Best Life Strategy

